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## M&A Integration Essentials: The IT Leader's Checklist

Mergers and acquisitions are high-stakes, high-pressure events for IT leaders. A successful integration showcases the power of IT as a strategic enabler of business outcomes. An unsuccessful one can set the new entity back months, if not years.

This short checklist is designed as an accompaniment to the full <u>IT Leader's Guide to</u> <u>Mergers & Acquisitions</u>. Use it to ensure you get involved early enough, think long-term, and keep business outcomes in mind.

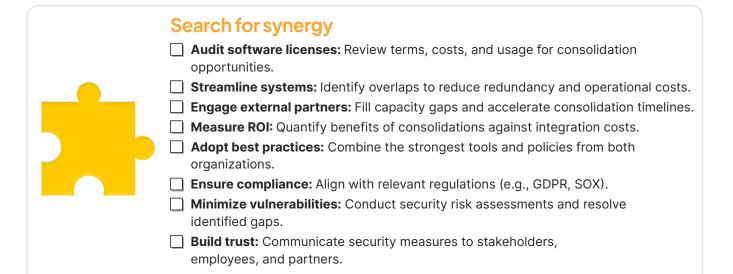
### Get involved early

- Understand the deal thesis: Identify commercial drivers (e.g., market share, cost reduction, diversification) and clarify financial expectations.
- Conduct due diligence: Audit the target's technology stack, vendor relationships, and internal/external skill sets.
- Assess system dependencies: Determine which systems to integrate, separate, or phase in gradually.
- □ Validate the deal thesis: Align IT priorities with strategic and financial M&A objectives.



#### Think long term

- Create an integration roadmap: Establish timelines, milestones, and resource allocation.
- Set priorities: Use impact-effort matrices to target high ROI activities first.
- Prepare a risk log: Continuously update risks and assign owners for mitigation strategies.
- Develop a flexible budget: Account for upgrades, new technology acquisitions, and projected savings.





- Craft a change story: Explain the integration's purpose, benefits, and roadmap.
- Align culture: Identify and address potential cultural differences between teams.
- **Communicate regularly:** Host progress updates, Q&A sessions, and workshops.
- **Empower team leaders:** Designate champions to guide their teams through transitions.

#### **Reflect and prepare**

- Document the lessons learned and create a repository to refer back to, should a future deal arise.
- Use the experience gained to modernize the new entity's systems and prepare for further or future integrations.

#### Are you going through an M&A integration?

Ensono's experienced integration experts can help you deliver a smooth integration with minimal risk. To learn more or request information on our M&A Framework Assessment, visit
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Mergers and Acquisitions